

#### Stakeholder Briefing

July 16, 2012 DHHS Leadership Team



#### Agenda

- Objective: provide update in 3 key areas
- Medicaid Care Management Program Status
  - Discussion and next steps
- Affordable Care Act Status
  - Discussion and next steps
- DHHS Budget Update
  - SFY 13 Outlook
  - Planning for New Biennium
  - Discussion and next steps



# Care Management Update

General Update
Provider and Member Enrollment Update
CMS Review Status
Readiness Review

Katie Dunn, Nick Toumpas



## Care Management Update

- Public Forums Review
  - Completed 12 Information Briefings
    - Objective: educate on approach and timeline
    - Targeted to families, caregivers, clients
    - Well attended and received
  - Next steps
    - Update FAQ and follow-up to a number of issues raised
    - Plan for second round of community forums
    - Dedicated website
  - Step 2 design
    - Preliminary DHHS analysis is underway
    - Stakeholder engagement design and process development
    - Stakeholder engagement begins in the fall



# Enrollment Providers and Members

- Provider Enrollment Update
  - Clarification of MMIS provider enrollment and MCO enrollment
  - Provider enrollment activity progressing, still early in process
  - Desire for provider education re: prior authorizations & other administrative issues
- Member Enrollment Update
  - DHHS contract implementation with Maximus for a temporary enrollment call center and preparation to assume responsibility after initial enrollment
  - Updating the NH EASY system as the enrollment engine
  - Exploring expanded role for providers and support agencies in member enrollment and outreach based on public forum feedback
  - Timeframe for enrollment now November
- Creating a dedicated website



#### CMS Review Update

- State Plan Amendment (SPA) submitted on 3/31/12
  - Request for Additional Information (RAI) received on 6/28/12
  - Posted on DHHS website
  - Targeting end of July response
  - CMS confirms they have up to 90-days to act on the RAI response
- Contracts, checklist and rates submitted on 5/11/12
  - CMS has not provided any feedback and has indicated that unlike the SPA, there is no established timeframe for action on these documents
- Multiple stakeholder communications to CMS
- Uncertainty of CMS action conflicts with client communication plan
  - Moved timeline for enrollment out by 30 days to 11/1/12
  - New projected go-live now 1/1/13
  - Will have fiscal impact on Medicaid program
  - All this subject to change



#### Readiness Review

- DHHS structure for Readiness
   Phase
  - Dedicated Account Manager for each MCO
  - Core Team provides direction and guidance to MCO's in key areas
- Key areas of focus include:
  - Care management
  - Provider network services
  - Quality
  - Population health
  - Call center
  - Client services

- Key areas continued:
  - Data analytics
  - Fraud, waste and abuse
  - Grievance and appeals
  - Third party liability
  - Others
- System readiness includes
  - Eligibility
  - Enrollment
  - Data exchange (encounter data)
  - MMIS
- Commissioner's Advisory
   Committee
  - Formulating structure

# Affordable Care Act Update



Nick Toumpas



#### Affordable Care Act Update

- Medicaid Expansion
  - Many questions unanswered following Supreme Court ruling
  - States submitting questions to CMS through National Association of Medicaid Directors (NAMD)
    - CMS timeline for response is uncertain
  - NH Legislature has submitted questions regarding the expansion
  - DHHS believes that the decision rests with the Legislative Fiscal Committee
    - Change in eligibility
- DHHS conducted preliminary analysis on impacts back in 2010 following the passage of the law
  - Will seek authority to conduct additional analysis to inform policy makers
- Under the radar in discussion of an "opt-out" is impact of DSH program elimination in 2015
- Other provisions for consideration
- Health Benefits Exchange
  - HB 1297-Advisory Board
  - Decision on approach for Federally Facilitated Exchange
    - Partner Vs. Non-Partner State



# Budget Update

Nick Toumpas

# Budget Update

SFY 12 required significant Legislatively driven reductions that impacted every sector

- Dashboard illustrated that ended SFY 12 with a small surplus, however:
  - Covered reprocessing of outpatient hospital claims for \$10M
  - Covered two quarters of DSH Disallowance \$9M
  - Eliminated ~ 450 positions, with 226 positions vacant as of 6/30/12
- SFY 13 Budget Outlook: Projecting a ~\$30M General Fund shortfall, key components are
  - DSH Disallowance (4 quarters) of \$17.9M
  - Care Management six-month delay (~ \$1.5M per month) \$7.5M
  - Medicaid to School Audit liability \$3.0M
  - Residential Rates Ruling \$2.7M
- Caseloads remain volatile as growth has slowed, but growth trend continues
  - Despite lower unemployment, caseloads not reducing
- Ongoing discussion with Governor's Office
  - Major variable is Medicaid Enhancement Tax liability
- Our budget "reduction" strategies are limited 7/16/2012



# SFY 14/15 Budget Development

- SFY 14/15 Projection Spreadsheet
- HB 2 Requirement for Efficiency Budgets
  - SFY 14 Targeted at 90% of SFY 12 actual: \$583M Vs. \$648M
  - SFY 15 Targeted at 90% of SFY 13 adjusted-authorized: \$582M Vs. \$647M
    - Unknown variable is if DHHS required to reduce SFY 13 by the \$30M projected shortfall
- Commentary and need for your assistance
  - Due to limited resources, we need now more than ever to work together
  - Must define the core services that people in NH need
  - New Legislature needs to understand the need for those basic services
  - This cannot be about preserving DHHS, partner agencies or institutions
  - Our focus is "whole person" approach vs. existing system preservation
  - Concern of zero sum dynamic where one group is funded at the expense of others creating real system imbalance

A	В	С	D	E	F	G	Н		J] K	L	М	N	0	Р	Q	R
1 2				H-71				Human Service							***************************************	17
3				Estimat	ed Caseload	s and Cost (V	Vithout Impa	ct of Steps 2 c	r 3 Care Mar	agement)						
4				Total	Funds							Conor	al Funds			
5	SFY10	SFY11	SFY12	SFY13	SFY12	SFY13	SFY14	SFY15	SFY10	SFY11	SFY12	SFY13	SFY12	SFY13	SFY14	SFY15
6	Actual	Actual	Budget	Budget	Projected	Projected	Projected	Projected	Actual	Actual	Budget	Budget	Projected			
7 Mental Health & Substar											-				diameter for the control	
8 Caseload numbers	21,182	22,306	23,272	24,027	21,525	22,171	22,836	23,521	21,182	22,306	23,272	24,027	21,525	22,171	22,836	23,521
9 Pct Increase 10 Cost Per Case		5,3%	4.3%	3.2%	-3.5%	3.0%	3.0%	3.0%		5.3%	4.3%	3.2%	-3.5%	3.0%	3,0%	3.0%
Ost Per Case Pct Increase	\$11,012	\$9,996 -9.2%	\$10,097 1.0%	\$9,693 -4.0%	\$10,666	\$10,469	\$10,658	\$10,853	\$5,652	\$5,212	\$5,276	\$4,984	\$5,546	\$5,387	\$5,506	\$5,538
12 Caseload dollars (\$000)	\$233,265	\$222,967	\$234,977	\$232,891	10.0% \$229.584	-1.8% \$232.099	1.8%	1.8%	\$440.744	-7.8%	1.2%	-5.5%	6.4%	-2.9%	2.2%	0.6%
13 Pct Increase	Ψ200,200	-4.4%	5.4%	-0.9%	-1.4%	1.1%	\$243,391 4.9%	\$255,288 4.9%	\$119,711	\$116,248 -2.9%	\$122,785 5.6%	\$119,745 -2.5%	\$119,369	\$119,438	\$125,727	\$130,25
4 Developmental Disabilities		71 170	01170	0.070	1.470	1.170	4.070	4.370		-2.370	3,076	-2,570	2.7%	0.1%	5.3%	3.6%
5 Caseload numbers	22,799	23,336	24,151	24.842	23,336	24,036	25,587	26,355	22,799	23,336	24,151	24,842	23,336	24,036	25,587	26,355
6 Pct Increase	,	2.4%	3.5%	2.9%	0.0%	3.0%	3.0%	3.0%	22,100	2.4%	3.5%	2.9%	0.0%	3.0%	3.0%	3.0%
17 Cost Per Case	\$14,347	\$14,483	\$14,824	\$14,505	\$15,313	\$15,549	\$15,429	\$15,826	\$5,752	\$6,085	\$6,589	\$6,409	\$6,883	\$6,995	\$7,012	\$7,168
18 Pct Increase		1.0%	2.4%	-2.2%	5.6%	1.5%	-0.8%	2.6%		5.8%	8.3%	-2.7%	7.4%	1.6%	0.2%	2.2%
19 Caseload dollars (\$000)	\$327,090	\$337,981	\$358,026	\$360,331	\$357,333	\$373,743	\$394,780	\$417,080	\$131,133	\$141,998	\$159,139	\$159,212	\$160,624	\$168,122	\$179,410	\$188,90
20 Pct Increase		3.3%	5.9%	0.6%	-0.8%	4.6%	5.6%	5.6%		8.3%	12.1%	0.0%	0.9%	4.7%	6.7%	5.3%
21 Elderly	7.005	7,616	7515	W 67W												
22 Caseload numbers 23 Pct Increase	7,325	7,215 -1.5%	7,515	7,617	7,251	7,349	7,720	7,825	7,325	7,215	7,515	7,617	7,251	7,349	7,720	7,825
24 Cost Per Case	\$56,083	\$59,616	4.2% \$53,376	1.4% \$54,088	0.5% \$53,376	1.4% \$54,088	1.4%	1.4%	85.404	-1.5%	4.2%	1.4%	0.5%	1.4%	1.4%	1.4%
25 Pct Increase	\$50,003	6.3%	-10.5%	1.3%	-10.5%	1.3%	\$55,170 2,0%	\$56,273 2.0%	\$6,161	\$6,985 13.4%	\$8,385	\$8,685	\$8,385	\$8,385	\$8,859	\$9,036
26 Caseload dollars (\$000)	\$410,809	\$430,127	\$401,121	\$411,990	\$402,998	\$417,391	\$435,356	\$454,096	\$45,129	\$50,398	20.0% \$63,014	3.6% \$66,152	20.0% \$63,776	0.0% \$65,551	2.0% \$67,763	2.0% \$71,110
27 Pct Increase	4	4.7%	-6.7%	2.7%	-2.2%	3.6%	4.3%	4.3%	ψ40,120	11.7%	25.0%	5.0%	26.5%	4.0%	2.4%	11.5%
28 Children & Families							1,670		-	111770	20,070	0,070	20,070	4,070	2,470	11,070
29 Caseload numbers	113,288	115,106	124,491	129,366	123,755	133,855	134,431	139,695	113,288	115,106	124,491	129,366	123,755	133,855	134,431	139,695
Pct Increase		1.6%	8.2%	3.9%	-0.6%	3.9%	3.9%	3,9%		1.6%	8.2%	3.9%	7.5%	8.2%	3.9%	3.9%
Cost Per Case	\$4,961	\$4,697	\$4,621	\$4,496	\$4,621	\$4,496	\$4,586	\$4,678	\$2,039	\$2,102	\$1,633	\$1,557	\$1,633	\$1,633	\$1,588	\$1,620
Pct Increase		-5.3%	-1.6%	-2.7%	-1.6%	-2.7%	2.0%	2.0%		3,1%	-22.3%	-4.7%	-22.3%	0.0%	2.0%	2.0%
33 Caseload dollars (\$000)	\$562,001	\$540,693	\$575,316	\$581,689	\$571,918	\$601,876	\$616,557	\$653,514	\$231,029	\$241,948	\$203,335	\$201,421	\$202,134	\$218,630	\$213,495	\$226,292
Pct Increase Wellness & Prevention		-3.8%	6,4%	1.1%	5.8%	5.2%	14.0%	6.0%		4.7%	-16.0%	-0.9%	-16.5%	8.2%	-11.8%	6.0%
36 Caseload dollars (\$000)	\$24,572	\$23,788	\$24,425	\$24,545	600 F00	807.000	600 007	200.050.1	F	20.180	*****					
37 Pct Increase	\$24,372	-3.2%	2.7%	0.5%	\$26,588 11.8%	\$27,386 12.1%	\$28,207 2,0%	\$29,053 2.0%	\$5,677	\$4,179	\$2,721	\$2,651	\$2,840	\$2,795	\$3,013	\$2,966
38	_	-3.270	2.770	0.576	11.070	12,170	2.0%	2.0%		-26.4%	-34.9%	-2,6%	-32.0%	2.7%	2.0%	2.0%
9 Sub-totals																
10 Unduplicated Caseload	145,949	152,960	159,431	165,163	150,745	161,536	167,343	173,898	145,949	152,960	159,431	165,163	150,745	161,536	167.343	173,898
Pct Increase		4.8%	4.2%	3.6%	-1.4%	1.3%	2.0%	2.0%	110,010	4.8%	4.2%	3,6%	-1.4%	1.3%	2.0%	2.0%
Cost Per Case	\$10,673	\$10,170	\$9,997	\$9,757	\$10,537	\$10,230	\$10,268	\$10,403	\$3,650	\$3,627	\$3,456	\$3,325	\$3,640	\$3,557	\$3,522	\$3,563
Pct Increase		-4.7%	-1.7%	-2.4%	3.6%	2.3%	5.2%	1.3%		-0.6%	-4.7%	-3.8%	0.4%	2.9%	5.9%	1.1%
14 Caseload dollars (\$000)	\$1,557,736	\$1,555,556	\$1,593,866		\$1,588,421	\$1,652,495	\$1,718,291		\$532,679	\$554,771	\$550,994	\$549,182	\$548,742	\$574,536	\$589,407	\$619,527
Pct Increase		-0.1%	2.5%	1.1%	2.1%	4.0%	10.5%	5.3%		4.1%	-0.7%	-0.3%	-1.1%	4.7%	6.2%	5.1%
Uncompensated Care	#404.000	6040 770	040,000	050.413	0.40.000	510.011	210.000									
7 Dollars (\$) 8 Other Classines-Not Liste	\$194,989	\$210,779	\$49,260	\$53,416	\$49,260	\$49,260	\$49,260	\$53,416	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
19 Dollars (\$)	\$393,489	\$423,820	\$294,597	\$204 720	\$204 E07	2000 400	6000 405	#000 462 T	1 201 105	6400.000	400.000	449.00	1 400 500	202 20		1 200
0 Pct of Total	20.2%	21.4%	15.6%	\$291,730 15.3%	\$294,597 15.6%	\$300,482 15.4%	\$303,435 15.0%	\$309,497 14.6%	13.7%	\$128,228 18.8%	\$99,829	\$97,789	\$99,829	\$97,789	\$98,000	\$98,000
Total Budget	20.270	21,470	15.0%	10.076	10.078	13 470	15.0%	14.0%	13.776	18.8%	15.3%	15.1%	15.4%	14.5%	14.3%	13.7%
52 Dollars (\$)	\$1,951,225	\$1,979.376	\$1,888,463	\$1,903,177	\$1,883,018	\$1,952 977	\$2 021 726	\$2 118 528 1	\$617.104	\$682 000	\$650 022	\$646 974	\$648,571	\$672,326	\$687,407	\$717,527
53	, .,,	1.4%	-4.6%	0.8%	-4.9%	3.7%	3.5%	4.8%	4017,104	10.7%	-4.7%	-0.6%	-5.0%	3.7%	2.2%	4.4%
4				2.070	1,070	0.11.70	0.070	4,070		10.7 /0	-4.1 70	-0.076	-5.0 //	3.770	2.270	4.470
5 Efficiency Spending Lev	rel															-
6 SFY12 Actual							\$1,883,018								\$648,571	
7 SFY13 Adj Auth							The state of the s	\$1,903,177							50101011	\$646.97
8 Reduction Percent							90.0%	90.0%							90.0%	90.0%
9 Efficiency Spending Level							\$1,694,716	\$1,712,859							\$583,714	
00																
1 Reduction Required							\$327,010	\$405,669							\$103,693	\$135,253



# Questions



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